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MARCUS JCC of ATLANTA

Marcus Jewish Community Center of Atlanta, Inc.

Financial Statements
Years Ended August 31, 2025 and 2024

BDO

Marcus Jewish Community Center of Atlanta, Inc.

Financial Statements

Years Ended August 31, 2025 and 2024

Contents

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Independent Auditor's Report

The Board of Directors
Marcus Jewish Community Center of Atlanta, Inc.
Atlanta, Georgia

We have audited the financial statements of Marcus Jewish Community Center of Atlanta, Inc. (the Center), which comprise the statements of financial position as of August 31, 2025 and 2024, the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Center as of August 31, 2025 and 2024, and the results of its changes in net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Center and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Center's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Center's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Center's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

BDO USA, P.C.

Atlanta, Georgia
December 12, 2025

Financial Statements

Marcus Jewish Community Center of Atlanta, Inc.

Statements of Financial Position

August 31,		**2025**		2024
Assets				
Current Assets				
Cash and cash equivalents	$	**5,208,291**	$	5,027,340
Pledges receivable		**3,529,577**		4,051,551
Accounts receivable, net		**241,491**		254,935
Prepaid expenses		**388,689**		342,138
Total Current Assets		**9,368,048**		9,675,964
Investments				
Investments held at the Jewish Federation of Greater Atlanta		**16,126,953**		13,718,079
Investments - other		**4,301,118**		5,382,781
Total Investments		**20,428,071**		19,100,860
Property and Equipment, Net		**51,547,794**		49,422,915
Pledges Receivable - Long-Term, Net		**3,384,511**		5,717,785
Total Assets	$	**84,728,424**	$	83,917,524
Liabilities and Net Assets				
Current Liabilities				
Accounts payable	$	**2,148,988**	$	2,331,540
Deferred revenue		**3,240,536**		2,865,861
Accrued vacation		**358,912**		397,043
Current portion of finance lease obligation		**91,418**		69,092
Total Current Liabilities		**5,839,854**		5,663,536
Long-Term Liabilities				
Deferred pension contributions		**260,645**		231,371
Finance lease obligation		**233,119**		26,532
Other		**-**		3,348
Total Long-Term Liabilities		**493,764**		261,251
Total Liabilities		**6,333,618**		5,924,787
Commitments and Contingencies (Note 8)				
Net Assets				
Without donor restrictions		**69,436,303**		66,652,799
With donor restrictions		**8,958,503**		11,339,938
Total Net Assets		**78,394,806**		77,992,737
Total Liabilities and Net Assets	$	**84,728,424**	$	83,917,524

See accompanying organization and summary of significant accounting policies and notes to financial statements.

Marcus Jewish Community Center of Atlanta, Inc.

Statements of Activities

Year ended August 31,

	2025			2024		
	Without Donor Restrictions	**With Donor Restrictions**	**Total**	Without Donor Restrictions	With Donor Restrictions	Total
Revenues, Public Support, and Other Income						
Grants and awards	**$ 2,152,974**	**$ 3,132,783**	**$ 5,285,757**	$ 157,881	$ 4,353,730	$ 4,511,611
Contributions	**358,530**	**1,545,409**	**1,903,939**	2,040,228	11,061,213	13,101,441
Membership dues	**3,916,963**	**-**	**3,916,963**	3,241,384	-	3,241,384
Program revenues	**25,979,595**	**-**	**25,979,595**	23,580,562	-	23,580,562
Investment income, net	**1,398,843**	**895,681**	**2,294,524**	1,336,628	558,594	1,895,222
Other	**888,925**	**-**	**888,925**	905,791	-	905,791
Total Revenues, Public Support, and Other Income	**34,695,830**	**5,573,873**	**40,269,703**	31,262,474	15,973,537	47,236,011
Net Assets Released from Restrictions	**7,955,308**	**(7,955,308)**	**-**	26,032,706	(26,032,706)	-
Expenses						
Program	**33,285,201**	**-**	**33,285,201**	30,473,614	-	30,473,614
Management and general	**5,354,360**	**-**	**5,354,360**	4,573,542	-	4,573,542
Fundraising	**1,228,073**	**-**	**1,228,073**	1,129,557	-	1,129,557
Total Expenses	**39,867,634**	**-**	**39,867,634**	36,176,713	-	36,176,713
Change in Net Assets	**2,783,504**	**(2,381,435)**	**402,069**	21,118,467	(10,059,169)	11,059,298
Net Assets, beginning of year	**66,652,799**	**11,339,938**	**77,992,737**	45,534,332	21,399,107	66,933,439
Net Assets, end of year	**$ 69,436,303**	**$ 8,958,503**	**$ 78,394,806**	$ 66,652,799	$ 11,339,938	$ 77,992,737

See accompanying organization and summary of significant accounting policies and notes to financial statements.

Marcus Jewish Community Center of Atlanta, Inc.

Statement of Functional Expenses

Year ended August 31, 2025

	Programs										
	Arts and Culture	Day Camps	Children and Youth	Health and Physical Fitness	Residential Camp	Social Services	Other Programs	Total Programs	Management and General	Fundraising	Total
Salaries	$ 1,122,032	$ 1,865,122	$ 6,986,179	$ 2,723,187	$ 2,253,413	$ 217,825	$ 124,702	$ 15,292,460	$ 2,718,639	$ 708,849	$ 18,719,948
Employee medical	82,652	45,585	638,204	138,543	123,541	16,033	6,684	1,051,242	478,087	50,002	1,579,331
Employee retirement	15,219	10,830	49,767	6,857	13,609	1,266	267	97,815	51,104	9,567	158,486
Workers' compensation insurance	10,098	15,358	78,875	25,864	23,265	1,976	787	156,223	51,977	5,860	214,060
Payroll taxes	87,597	180,908	564,560	236,135	176,515	17,638	10,177	1,273,530	239,861	54,090	1,567,481
Contract fees	347,339	334,956	933,170	523,173	650,845	35,169	21,789	2,846,441	950,005	83,753	3,880,199
Supplies	289,148	157,475	970,925	224,200	1,023,826	19,054	10,073	2,694,701	143,261	160,624	2,998,586
Telephone	-	2,093	20,347	1,029	21,708	-	-	45,177	60,187	-	105,364
Postage	9,196	8,693	7,447	3,372	8,199	-	-	36,907	12,697	13,691	63,295
Occupancy	-	-	60,250	-	-	-	-	60,250	400	10,000	70,650
Utilities	31,863	158,325	78,194	190,217	187,340	9,597	9,744	665,280	2,546	9,712	677,538
Transportation	30,149	130,379	200,355	86,582	416,386	13,856	13	877,720	19,633	13,680	911,033
Conferences	4,986	562	950	29	4,222	175	-	10,924	11,680	804	23,408
Printing	38,442	14,569	16,887	11,997	5,917	298	744	88,854	36,904	28,712	154,470
Interest	-	-	-	4,785	-	-	-	4,785	83,614	-	88,399
Bank fees	14,388	101,443	284,866	62,159	174,392	2,456	519	640,223	2,847	1,359	644,429
Building and equipment maintenance	53,479	244,208	298,292	612,501	753,612	13,043	13,243	1,988,378	11,383	13,333	2,013,094
Insurance	35,373	240,192	87,179	212,078	230,165	10,699	10,863	826,549	3,658	10,645	840,852
National dues	-	4,454	-	-	4,961	-	-	9,415	86,791	-	96,206
Advertising	189,421	17,993	11,492	15,725	19,393	-	-	254,024	58,331	32,739	345,094
Bad debt	1,205	8,494	23,851	5,205	14,602	206	43	53,606	238	114	53,958
Staff development	5,508	3,714	25,750	5,470	44,589	3,198	41	88,270	20,379	1,245	109,894
Miscellaneous	1,260	647	33,843	441	140,730	-	-	176,921	98,068	1,568	276,557
Depreciation, amortization, and loss on disposal of assets	253,963	354,778	350,242	1,761,050	1,289,567	17,817	18,089	4,045,506	212,070	17,726	4,275,302
Total	$ 2,623,318	$3,900,778	$ 11,721,625	$ 6,850,599	$ 7,580,797	$ 380,306	$ 227,778	$ 33,285,201	$ 5,354,360	$ 1,228,073	$ 39,867,634

See accompanying organization and summary of significant accounting policies and notes to financial statements.

Statement of Functional Expenses

Year ended August 31, 2024

	Programs										
	Arts and Culture	Day Camps	Children and Youth	Health and Physical Fitness	Residential Camp	Social Services	Other Programs	Total Programs	Management and General	Fundraising	Total
Salaries	$ 943,251	$ 1,709,901	$ 6,888,124	$ 2,356,050	$ 2,174,223	$ 225,717	$ 109,772	$ 14,407,038	$ 2,747,574	$ 640,587	$ 17,795,199
Employee medical	50,691	30,487	420,495	80,925	79,819	12,700	4,263	679,380	284,908	33,929	998,217
Employee retirement	14,721	11,433	51,514	7,455	10,494	829	287	96,733	105,256	7,739	209,728
Workers' compensation insurance	8,278	12,868	73,695	20,767	20,352	2,061	685	138,706	68,153	5,410	212,269
Payroll taxes	68,668	136,393	522,460	184,458	147,616	17,326	8,599	1,085,520	158,542	47,272	1,291,334
Contract fees	271,961	352,518	920,154	799,439	582,034	8,771	15,615	2,950,492	148,552	131,078	3,230,122
Supplies	215,558	176,821	989,405	231,365	1,224,922	13,603	12,119	2,863,793	158,454	78,923	3,101,170
Telephone	2,542	4,825	28,135	12,205	37,248	639	384	85,978	39,879	1,147	127,004
Postage	9,273	9,319	6,266	649	17,101	-	-	42,608	12,027	15,782	70,417
Occupancy	-	-	52,667	-	-	-	-	52,667	85	10,000	62,752
Utilities	29,085	123,358	59,779	145,602	162,706	7,346	7,458	535,334	1,950	7,308	544,592
Transportation	20,225	122,163	187,644	86,170	348,744	-	1,469	766,415	13,404	57,801	837,620
Conferences	2,268	2,425	2,572	780	1,344	-	-	9,389	19,353	-	28,742
Printing	27,953	18,496	13,919	4,878	9,215	416	578	75,455	38,046	34,382	147,883
Interest	-	-	-	510	-	-	-	510	86,606	-	87,116
Bank fees	9,994	78,472	220,590	49,907	134,658	870	306	494,797	2,893	1,468	499,158
Building and equipment maintenance	71,121	256,252	256,622	622,159	560,008	16,174	16,422	1,798,758	229,879	17,495	2,046,132
Insurance	32,800	222,723	80,835	196,648	233,040	9,921	10,073	786,040	2,634	9,870	798,544
National dues	267	3,394	-	-	4,618	-	-	8,279	88,800	-	97,079
Advertising	36,398	21,930	20,990	7,916	19,452	-	152	106,838	42,015	11,505	160,358
Bad debt	1,435	11,265	31,666	7,164	19,330	125	44	71,029	415	211	71,655
Staff development	3,388	3,761	22,949	1,573	46,941	200	-	78,812	20,939	680	100,431
Miscellaneous	395	1,049	41,450	2,762	116,358	-	-	162,014	143,597	394	306,005
Depreciation, amortization, and loss on disposal of assets	113,343	336,303	293,890	1,419,086	980,830	16,661	16,916	3,177,029	159,581	16,576	3,353,186
Total	$ 1,933,615	$ 3,646,156	$ 11,185,821	$ 6,238,468	$ 6,931,053	$ 333,359	$ 205,142	$ 30,473,614	$ 4,573,542	$ 1,129,557	$ 36,176,713

See accompanying organization and summary of significant accounting policies and notes to financial statements.

Marcus Jewish Community Center of Atlanta, Inc.

Statements of Cash Flows

Year ended August 31,		**2025**		2024
Cash Flows from Operating Activities				
Change in net assets	$	**402,069**	$	11,059,298
Adjustments to reconcile change in net assets to net cash and cash equivalents provided by operating activities:				
Depreciation and amortization		**4,267,341**		2,881,282
Net realized and unrealized gain from investments		**(2,047,627)**		(1,298,750)
Loss on disposal of property and equipment		**7,961**		440,904
Collection of capital campaign pledges		**4,386,541**		2,792,931
Change in discount on pledges receivable		**(216,105)**		(254,816)
Changes in assets and liabilities:				
Decrease (increase) in accounts receivable		**13,444**		(91,656)
(Increase) decrease in prepaid expenses		**(46,551)**		200,355
(Decrease) increase in accounts payable		**(185,900)**		445,455
(Decrease) increase in accrued vacation		**(38,131)**		38,745
Increase in deferred pension contributions		**29,274**		46,476
Decrease in refundable advance liability		**-**		(2,175,000)
Increase in deferred revenue		**374,675**		86,807
Increase in capital campaign pledges		**(1,315,188)**		(696,502)
Total Adjustments		**5,229,734**		2,416,231
Net Cash and Cash Equivalents Provided by Operating Activities		**5,631,803**		13,475,529
Cash Flows from Investing Activities				
Purchases of property and equipment		**(6,058,803)**		(22,515,499)
Proceeds from disposal of property and equipment		**-**		31,000
Purchases of investments		**(1,128,200)**		(1,254,516)
Proceeds from sale of investments		**1,848,616**		251,866
Net Cash and Cash Equivalents Used in Investing Activities		**(5,338,387)**		(23,487,149)
Cash Flows from Financing Activities				
Principal payments on finance lease obligation		**(112,465)**		(112,926)
Net Cash and Cash Equivalents Used in Financing Activities		**(112,465)**		(112,926)
Change in Cash and Cash Equivalents		**180,951**		(10,124,546)
Cash and Cash Equivalents, beginning of year		**5,027,340**		15,151,886
Cash and Cash Equivalents, end of year	$	**5,208,291**	$	5,027,340
Non-Cash Investing/Financing Activity				
Finance lease obligations and assets acquired	$	**341,378**	$	5,775
Supplemental Cash Flow Disclosure				
Total cash paid for interest	$	**32,901**	$	7,551

See accompanying organization and summary of significant accounting policies and notes to financial statements.

Organization and Operations

The Marcus Jewish Community Center of Atlanta, Inc. (the Center or MJCCA) is a not-for-profit Georgia corporation that provides social, recreational, cultural, and educational programs for all ages in the Atlanta area. The Center provides scholarships to those in need and services to those with special needs to ensure that every member of the community has the opportunity to benefit from its programs. The Center is supported primarily through donor contributions, program fees, grants, and dues. The Center is a major beneficiary of the Jewish Federation of Greater Atlanta, Inc. (JFGA).

The accompanying financial statements have been prepared under the accrual basis of accounting in accordance with generally accepted accounting principles (GAAP).

Income Taxes

The Center qualifies under Internal Revenue Code Section 501(c)(3) and is, therefore, generally exempt from federal income tax and from state income taxes under similar provisions of the Georgia Income Tax Code. The Internal Revenue Service (IRS) has classified the Center as a publicly supported charitable organization, as described in Section 509(a) of the Internal Revenue Code, which allows donors to take the maximum charitable contribution deduction. The Center provides for uncertain tax positions in accordance with guidance provided by the Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) Topic 740, *Income Taxes*. The Center has determined that there are no uncertain tax positions to disclose or record in its financial statements as of August 31, 2025 or 2024. The Center's tax years subject to examination by the IRS generally remain open for three years from the date of filing.

Revenues, Public Support, and Other Income

Unconditional contributions are recognized upon receipt or when a donor makes a promise to give that is, in substance, unconditional. Conditional contributions, or conditional promises to give—those with a measurable performance barrier or other barrier—and a right of return, are not recognized until the conditions on which they depend have been met. Contributions received prior to the conditions being met are recognized as refundable advances. As of August 31, 2025 and 2024, the Center had conditional promises to give of approximately $1.3 million and $2.6 million, respectively. These conditional promises are not recognized in the accompanying financial statements and, if received, will generally be restricted for specific capital purposes stipulated by the donors. The Center records contributions either with donor restrictions or without donor restrictions, depending on the existence or nature of any donor restrictions. When a donor restriction expires—that is, when a stipulated time restriction ends, and/or purpose restriction is accomplished—net assets are reclassified to net assets without donor restrictions and reported in the statements of activities as net assets released from restrictions. Unconditional promises to give that are expected to be collected in future years are recorded at their present value.

The Center reports gifts of property and equipment as unrestricted support unless explicit donor stipulations specify how the donated assets must be used. Gifts of long-lived assets with explicit restrictions that specify how the assets are to be used and gifts of cash or other assets that must be used to acquire long-lived assets are reported as restricted support. Absent explicit donor stipulations about how long those long-lived assets must be maintained, the Center reports expirations of donor restrictions when the donated or acquired long-lived assets are placed in service. Contributions of donated assets and services are recorded at their estimated fair value at the date of receipt.

Membership dues, program service fees, and other revenues are considered exchange transactions and are, therefore, recognized as revenue over the applicable period as performance obligations are being performed by the Center. Revenue is measured based on consideration specified in an agreement with a customer. The Center uses the input method and measures progress through the performance period. As a practical expedient, the Center can recognize revenue equal to the amount that it is entitled to invoice.

Contributed Services and Donated Materials (In-Kind)

Contributions of services are recognized at fair value if the services received create or enhance nonfinancial assets or if the services require specialized skills that are provided by individuals possessing such skills that would typically need to be purchased if not provided by donation.

Donated materials are reflected as contributions at their estimated fair values on the date of receipt.

MJCCA may receive donations of various shares of stocks. Absent specific donor instructions concerning the disposition of such assets, MJCCA's policy is to sell all stock donations immediately. The value of the donor's gift is determined based on the selling prices of stock on the date of sale.

Estimates

In preparing financial statements in conformity with GAAP, management is required to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting periods. Actual results could differ from those estimates.

Functional Allocation of Expenses

The financial statements report certain categories of expenses that are attributable to more than one program or supporting function. Therefore, certain expenses require allocation on a reasonable basis that is consistently applied. Expenses that are allocated based on facilities usage include: depreciation (where not directly assigned to a program), building and equipment maintenance, telephone and utilities, insurance, housekeeping/janitorial, and maintenance staffing costs. Expenses allocated based on revenue percentage are marketing contract fees, bad debt expense, and bank fees. Staffing costs for executive management and staff are allocated based on estimates of time expended. Other expenses are assigned directly to specific programs and supporting functions as expenditures are made.

Cash and Cash Equivalents

The Center considers all instruments with an original maturity of fewer than three months to be cash equivalents. Cash and cash equivalents consist of cash held in checking and money market accounts.

Investments

The Center's debt and equity securities are carried at fair value with the unrealized gains and losses reported as a component of investment income in the statements of activities. Generally, these securities have readily determinable values and, therefore, are marked to market based on quoted prices in active markets. Dividend and interest income are recognized when declared or earned. Investment expenses are netted against investment income.

Fair Value of Financial Instruments

Financial instruments are stated at fair value.

Fair value measurements are classified and disclosed in one of the following three categories:

Level 1 – This level consists of quoted prices in active markets for identical assets or liabilities that the Center can access at the measurement date. An active market is a market in which transactions occur with sufficient frequency and volume to provide pricing information on an ongoing basis.

Level 2 - This level consists of inputs other than quoted prices in active markets that are observable for the asset or liability, either directly or indirectly.

Level 3 - This level consists of inputs that are unobservable for the asset or liability. Unobservable inputs reflect management's own assumption about what a market participant would use to determine the fair value of an asset or liability.

The Center's Level 1 financial instruments consist of investments and are valued based on quoted market prices.

August 31, 2025

	Level 1	Level 2	Level 3	Total
Fixed income	$ 5,993,939	$ -	$ 458,002	$ 6,451,941
Equities	765,325	-	-	765,325
	$ 6,759,264	$ -	$ 458,002	7,217,266
Total investments, measured at net asset value (NAV)*				13,210,805
				$ 20,428,071

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August 31, 2024

	Level 1	Level 2	Level 3	Total
Fixed income	$ 7,081,823	$ -	$ 476,984	$ 7,558,807
Equities	1,395,452	-		1,395,452
	$ 8,477,275	$ -	$ 476,984	8,954,259
Total investments, measured at net asset value (NAV)*				10,146,601
				$ 19,100,860

* Certain investments that are measured at fair value using NAV per share practical expedient have not been categorized in the fair value hierarchy. The fair value amounts presented in these tables are intended to permit reconciliation of the fair value hierarchy to the amounts presented in the statements of financial position.

The investments measured at NAV are pooled investments in partnership shares and collective investment funds that generally hold an ownership interest in an operating company. The investments are generally entitled to various preferences from the sale or change of control (as defined) of the operating company. There are no redemption restrictions on the NAV investments.

Level 3 investments are comprised of Israel bonds (fixed-income securities). In assessing the fair value of the Israel bonds, redemption values were utilized. In assessing the fair value of the Israel bonds, management utilized third-party investment valuation services.

Changes in Level 3 financial instruments were as follows:

Year ended August 31,	**2025**	2024
Beginning Balance	**$ 476,984**	$ 403,533
Investment gains and losses, net	**5,228**	135
Purchases, sales, and transfers, net	**(24,210)**	73,316
Ending Balance	**$ 458,002**	$ 476,984

There were no transfers in or out of Level 1, Level 2, or Level 3 categories during the years ended August 31, 2025 or 2024.

The fair values of the Center's current pledges receivable, accounts receivable, accounts payable, and accrued vacation approximate the respective carrying amounts because of the short maturity of these assets and liabilities. Pledges due beyond one year are recorded at their net present value using a risk-free interest rate available at the beginning of the quarter in which the pledge was made with an equivalent term approximately equal to the number of years over which the pledge will be paid (see Note 2), which approximates fair value. The fair value of the Center's lease liabilities are estimated based on current rates that would be available for leases of similar terms, which is not significantly different from its stated value.

Property and Equipment

Purchased property and equipment are capitalized at cost. Donated assets are capitalized at the fair market value of the asset on the date of contribution. Additions and replacements are charged to the property accounts, while repairs and maintenance are charged to expense as incurred. The threshold for capitalization in 2025 and 2024 was $5,000. Depreciation is calculated by the straight-line method over the estimated useful lives of the assets, which range from three to 40 years or, in the case of leasehold improvements, over the remaining terms of the underlying leases if such terms are shorter than the estimated useful lives.

The Center reviews its long-lived assets for impairment if events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Recoverability of assets to be held and used is measured by a comparison of the carrying amount of an asset to future undiscounted cash flows expected to be generated by the asset. If such assets are considered to be impaired, the impairment to be recognized is measured by the amount by which the carrying amount of the assets exceeds the fair value of the assets. Assets to be disposed of are reported at the lower of the carrying amount or fair value less costs to sell. There were no impairment losses recorded during the years ended August 31, 2025 and 2024.

Net Assets

Net Assets Without Donor Restrictions

Net assets without donor restrictions represents funds that are available without restriction for carrying out the Center's objectives.

Net Assets with Donor Restrictions

Net assets with donor restrictions consist of assets whose use is limited by donor-imposed time and/or purpose restrictions. When a restriction expires, donor-restricted net assets are reclassified to net assets without donor restrictions and reported in the accompanying statements of activities as net assets released from restrictions.

Amounts received that are to be maintained by the Center in perpetuity are reported as contributions with donor restrictions.

Net assets with donor restrictions are restricted for specified programs as set forth in donor agreements.

Leases

The Center determines whether an arrangement is, or contains, a lease at inception. In making the determination of whether a lease is an operating lease or a finance lease, the Center considers the lease term in relation to the economic life of the leased asset, the present value of lease payments in relation to the fair value of the leased asset, and certain other factors, including the lessee's and lessor's rights, obligations, and economic incentives over the term of the lease. All leases meet the definition of financing leases.

Liquidity and Availability of Financial Resources

The Center’s working capital and cash flows have seasonal variations during the year primarily attributable to the annual cash receipts for camps and preschools. Cash positions tend to be lower in the post-camp months, which typically coincide with the Center’s fiscal year-end.

As part of MJCCA’s liquidity management, it has a policy to structure its financial assets to be available as its general expenditures, liabilities, and other obligations come due. In addition, it invests cash in excess of daily requirements in short-term investments that earn approximately 2%.

To help manage changing liquidity needs, MJCCA had a $4 million committed line of credit in fiscal years 2025 and 2024, which it has not drawn upon. Additionally, the Board can authorize the use of Board-designated funds (quasi-endowment of $8,597,908 and $7,683,176 as of August 31, 2025 and 2024, respectively).

The Center’s budget includes estimates of releases from restricted assets based on the Center’s endowment spending policy, and such assets are available in the coming year.

Financial assets available within one year of the statements of financial position dates for general expenditure are as follows:

August 31,	**2025**	2024
Cash and cash equivalents	**$ 5,208,291**	$ 5,027,340
Pledges receivable – current	**3,529,577**	4,051,551
Accounts receivable, net	**241,491**	254,935
Investments - other	**3,916,528**	5,049,965
Financial Assets	**12,895,887**	14,383,791
Less: restricted net assets	**(269,558)**	(360,237)
Total	**$ 12,626,329**	$ 14,023,554

Subsequent Events

The Center has determined that no material events took place after the statement of financial position date of August 31, 2025 through the date the financial statements were available for issuance at December 12, 2025.

1. Cash Balance

The Center maintains cash deposits, which, at times throughout the year, may exceed the Federal Deposit Insurance Corporation (FDIC)-insured limits of $250,000 per depositor at each financial institution. Deposits in excess of FDIC limits totaled $4,666,336 and $4,509,870 as of August 31, 2025 and 2024, respectively. Balances are maintained at high-quality financial institutions, and management considers credit risk limited.

2. Pledges Receivable

Pledges receivable are derived from many sources, including individuals, corporations, and not-for-profit organizations. During the years ended August 31, 2025 and 2024, JFGA made pledges of $1,327,379 and $1,318,852 to the Center and paid $221,230 and $227,392, respectively. The Center had pledges receivable of $1,106,149 and $1,091,460 from JFGA as of August 31, 2025 and 2024, respectively. Additionally, the Center had capital campaign pledges receivable of $6,019,895 and $9,105,937 as of August 31, 2025 and 2024, respectively. These pledges have been recorded as support with donor restrictions.

Total pledges receivable are as follows:

August 31,	**2025**	2024
Receivable in less than a year	**$ 3,529,577**	$ 4,051,551
Receivable in one to five years	**3,596,467**	6,145,846
Total Pledges Receivable	**7,126,044**	10,197,397
Less:		
Discounts to net present value (3.5% to 4.5%)	**(199,956)**	(428,061)
Allowance for uncollectible pledges	**(12,000)**	-
Net Pledges Receivable	**$ 6,914,088**	$ 9,769,336

3. Endowment

MJCCA's endowment consists of a number of individual funds established by donor restriction. As required by GAAP, net assets associated with endowment funds are classified and reported based on the existence or absence of donor-imposed restrictions. The Center utilizes JFGA as its primary endowment fund investment manager and custodian. JFGA has engaged a registered investment advisor, which, in turn, utilizes a wholly owned trust company as the custodian. As of August 31, 2025 and 2024, investments of $16,126,953 and $13,718,079, respectively, are in a pooled fund. These investments include both endowed and non-endowed funds. JFGA's investments as of August 31, 2025 and 2024 include $1,625,236 and $1,460,697 endowment funds, respectively, and $8,597,908 and $7,683,176 Board-designated funds, respectively.

Interpretation of Relevant Law

The Board of MJCCA has interpreted the Uniform Prudent Management of Institutional Funds Act (UPMIFA) as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the Center has classified as net assets with donor restrictions (in perpetuity)

(a) the original value of gifts donated to the permanent endowment and (b) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of the donor-restricted endowment fund that is not classified in net assets with donor restrictions (in perpetuity) is classified as net assets with donor restrictions (time or purpose) until those amounts are appropriated for expenditure by MJCCA in a manner consistent with the standard of prudence prescribed by UPMIFA. In accordance with UPMIFA, the Center considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- The duration and preservation of the fund.
- The purposes of the Center and the donor-restricted endowment fund.
- General economic conditions.
- The possible effect of inflation and deflation.
- The expected total return from income and the appreciation of investments.
- Other resources of the Center.
- The investment policies of the Center.

Endowment net assets composition by type of fund is as follows:

August 31, 2025

	Unrestricted	With Donor Restrictions (Time or Purpose)	With Donor Restrictions (in Perpetuity)	Total
Donor-restricted endowment funds	$ -	$ 648,854	$ 1,044,492	$ 1,693,346
Board-designated funds	8,597,908	-	-	8,597,908
Total Funds	$ 8,597,908	$ 648,854	$ 1,044,492	$ 10,291,254

August 31, 2024

	Unrestricted	With Donor Restrictions (Time or Purpose)	With Donor Restrictions (in Perpetuity)	Total
Donor-restricted endowment funds	$ -	$ 486,596	$ 1,044,492	$ 1,531,088
Board-designated funds	7,683,176	-	-	7,683,176
Total Funds	$ 7,683,176	$ 486,596	$ 1,044,492	$ 9,214,264

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Changes in endowment net assets are as follows:

August 31, 2025

	Unrestricted	With Donor Restrictions (Time or Purpose)	With Donor Restrictions (in Perpetuity)	Total
Endowment Net Assets, beginning of year	$ 7,683,176	$ 486,596	$ 1,044,492	$ 9,214,264
Investment income, net	1,102,231	211,717	-	1,313,948
Other changes:				
Fund reclassification	-	6,783	-	6,783
Contributions and additions	5,228	9,278	-	14,506
Appropriation of funds	(192,727)	(65,520)	-	(258,247)
Endowment Net Assets, end of year	$ 8,597,908	$ 648,854	$ 1,044,492	$ 10,291,254

August 31, 2024

	Unrestricted	With Donor Restrictions (Time or Purpose)	With Donor Restrictions (in Perpetuity)	Total
Endowment Net Assets, beginning of year	$ 7,155,767	$ 385,929	$ 1,044,492	$ 8,586,188
Investment income	718,582	141,329	-	859,911
Other changes:				
Fund reclassification	-	13,180	-	13,180
Contributions and additions	-	-	-	-
Appropriation of funds	(191,173)	(53,842)	-	(245,015)
Endowment Net Assets, end of year	$ 7,683,176	$ 486,596	$ 1,044,492	$ 9,214,264

Funds with Deficiencies

From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that the donor or UPMIFA requires the Center to retain for a fund of perpetual duration. In accordance with GAAP, deficiencies of this nature are reported as a reduction in unrestricted net assets. As of August 31, 2025 and 2024, no deficiencies existed.

Return Objectives and Risk Parameters

MJCCA has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment while seeking to maintain the purchasing power of the endowment assets. Endowment assets include those assets of donor-restricted funds that the Center must hold in perpetuity or for donor-specified periods. Under this policy, as approved by the Board, the endowment assets are invested in a manner that is intended to yield a long-term rate of return that is approximately 2.5% greater than the rate of inflation. The endowment funds consist of equity securities, fixed-income securities, and alternative investments. The endowment is primarily held by JFGA, a third-party custodian, and at a financial institution.

Investments are subject to both credit and market risks. Credit risk is the possibility that a loss may occur from the failure of another party to perform according to the terms of a contract. Market risk is the possibility that fluctuations in the investment market will impact the value of the portfolio. Actual investment returns may differ from return objectives as a result of these and other risks.

Strategies Employed for Achieving Objectives

To satisfy its long-term rate-of-return objectives, MJCCA relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). MJCCA, through its reliance on JFGA as its primary endowment fund investment manager and custodian, targets a diversified asset allocation that places a greater emphasis on equity-based investments to achieve its long-term return objectives within prudent risk constraints. JFGA has engaged professional advisors to achieve these results.

Spending Policy and How the Investment Objectives Relate to the Spending Policy

The Center's spending policy appropriates for distribution each year 5% of its endowment fund's average fair value, which is based on a rolling quarterly average of the three-year calendar period ending within the fiscal year in which the distribution is planned. In establishing this policy, the Center has considered the long-term expected return on its endowment. This is consistent with the Center's objective to maintain the purchasing power of the endowment assets held in perpetuity or for a specified term, as well as to provide additional real growth through new gifts and investment return. Distributions from endowments established prior to 2010 may be subject to original donor restrictions.

4. Investments

Investments held by JFGA on the Center's behalf of $16,126,953 and $13,718,079 include $1,625,236 and $1,460,697 of endowments as of August 31, 2025 and 2024, respectively. JFGA's investments also include $8,597,908 and $7,683,176 of Board-designated funds as of August 31, 2025 and 2024, respectively. These investments include equity funds, fixed-income funds, and alternative investments.

Investments - other of $4,301,118 and $5,382,781 include no endowment or Board-designated funds as of August 31, 2025 and 2024, respectively. As of August 31, 2025 and 2024, these investments were held at financial institutions in predominately fixed income funds.

5. Property and Equipment

Property and equipment are as follows:

August 31,	**2025**	2024
Land	**$ 921,396**	$ 921,396
Building and improvements	**81,397,719**	74,145,666
Furniture, equipment, and software	**9,479,822**	8,577,672
Leasehold improvements	**375,147**	375,147
Vehicles	**310,162**	293,009
Construction-in-progress	**103,098**	2,289,765
Total	**92,587,344**	86,602,655
Less: accumulated depreciation and amortization	**(41,039,550)**	(37,179,740)
Property and Equipment, Net	**$ 51,547,794**	$ 49,422,915

Construction-in-progress represents capital projects. For the years ended August 31, 2025 and 2024, depreciation and amortization expense was $4,267,341 and $2,881,282, respectively.

At August 31, 2025 and 2024, leased equipment had a recorded cost of $713,287 and $736,313, and related accumulated depreciation of $395,108 and $645,219, respectively.

6. Lines of Credit

At August 31, 2025, the Center had available a line of credit from Wells Fargo Bank in the amount of $4 million with an outstanding balance of $0. The line of credit matures on July 15, 2026, and contains various restrictive covenants. The line of credit provides for monthly interest at a rate equal to one-month Secured Overnight Financing Rate (SOFR) index plus 1.97% per annum and an availability fee of 0.25% per annum on the unused principal. The Center was in compliance with its Wells Fargo Bank covenants at August 31, 2025. This line of credit replaced the line of credit available at August 31, 2024.

At August 31, 2024, the Center had available a line of credit from Wells Fargo Bank in the amount of $4 million with an outstanding balance of $0. The line of credit matured on July 26, 2025, and contained various restrictive covenants. The line of credit provided for monthly interest at a rate equal to one-month SOFR index plus 1.97% per annum and an availability fee of 0.25% per annum on the unused principal. The Center was in compliance with its Wells Fargo Bank covenants at August 31, 2024.

7. Retirement Plan

The Center offers a Section 403(b) salary reduction plan that covers substantially all employees. Employer matching contributions are equal to 50% of participant contributions up to 5% of eligible compensation. The expense was $127,187 and $122,239 for fiscal years 2025 and 2024, respectively. To the extent that matching contributions for senior management are deemed discriminatory and forfeited under IRS regulations, the Center contributes such amounts to a Section 457(b) plan. Employee contributions comprise the remainder of contributions. The Center maintains both the asset and liability related to the 457(b) plan in the statements of financial position. The expense in 2025 and 2024 was insignificant.

8. Commitments and Contingencies

The Center may be subject to various legal proceedings arising in the ordinary course of its business. The Center believes that the resolution of these matters will not have a material adverse effect on the Center's business, financial position, or results of operations.

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9. Net Assets with Donor Restrictions

Net assets with donor restrictions are detailed as follows:

August 31,	2025	2024
Net Assets with Donor Restrictions (Time or Purpose)		
MJCCA Capital Maintenance Fund	$ **1,279,497**	$ 1,168,681
JFGA Grant	**1,113,650**	1,109,461
Lisa F. Brill Institute for Jewish Learning	**919,915**	843,861
Other	**753,359**	72,867
Harvey Shulman Memorial Scholarship Fund	**661,154**	606,181
Capital Campaign Reserve Fund	**552,285**	483,446
Besser Holocaust Memorial Pavilion Fund	**551,534**	502,902
Blonder Family Department for Special Needs or Successor Department	**347,134**	-
Garrett Van De Grift Scholarship Fund	**223,359**	204,674
Guardian Angels Camp Scholarships	**212,441**	194,241
Sophie Hirsh Srochi Children's Museum	**188,246**	152,317
Lisa F. Brill Fund for Preschool Teacher Professional Development	**152,781**	140,027
Barbara & Ivan Friedland Scholarship Fund	**110,899**	95,598
Charlotte and Harry Gordon Family Fund	**108,203**	99,696
Capital campaign	**102,726**	4,105,428
Eleanor & Sidney Parks Fund for Adult Education and Cultural Arts	**93,985**	86,167
Goizueta Foundation Scholarship Fund	**85,622**	48,975
Paula and Sonny Kaplan Camp Scholarship Fund	**71,814**	65,910
Laraine & Lowell Fine Fund for CBM Scholarships	**68,827**	-
Stanley Tenenbaum Family Fitness Fund	**61,204**	56,028
Laura Zaban Dinerman Fund	**57,892**	50,968
Rice Weinstein Scholarship Fund	**49,848**	45,702
Software upgrade	**39,507**	67,095
Orkin Center Endowment Fund	**33,006**	21,109
Debra "Debbie" Sonenshine S.O.A.R. Fund	**21,225**	17,740
Blonder IAE for Adult Education	**20,318**	18,608
Pete Morris Musical Theater	**11,422**	10,402
Herbert H. Zwerner & Grace F. Zwerner Fund for Early Childhood Services	**11,252**	10,304
Debra "Debbie" Sonenshine Special Needs Scholarship & Subsidy Fund	**10,906**	9,547
MJCCA Security Fund	**-**	7,511
Total Net Assets with Donor Restrictions (Time or Purpose)	**7,914,011**	10,295,446
Net Assets with Donor Restrictions (in Perpetuity)		
Goizueta Foundation Scholarship Fund	**350,000**	350,000
Orkin Center Endowment Fund	**110,000**	110,000
Sophie Hirsh Srochi Museum Fund	**100,000**	100,000
Maziar Family Sports Camp	**100,000**	100,000
Blonder Fund for Developmental Disabilities	**65,000**	65,000
Dave and Bunny Center Endowment Fund	**50,000**	50,000

August 31,		2025		2024
Net Assets with Donor Restrictions (in Perpetuity) (continued)				
Mellinger Fellowship Endowment Fund	$	**50,000**	$	50,000
Steven and Janet Cadranel Biennial Young Leadership Award Fund		**50,000**		50,000
Harris Jacobs Softball Fund		**30,000**		30,000
Susanne Katz Arts Fund		**17,500**		17,500
Klee CIA Teen Village Fund		**16,696**		16,696
Holly & Ryan Banks Fund for Maccabi		**12,000**		12,000
Debra “Debbie” Sonenshine S.O.A.R. Fund		**12,000**		12,000
Harvey Rubin Scholarship Fund		**11,500**		11,500
Betsy Babbit Scholarship Fund		**10,000**		10,000
Sater Family Aquatics Fund		**10,000**		10,000
Mark Benator Habima Theatre Fund		**10,000**		10,000
Nader Parman II Fund		**10,000**		10,000
Enoch BBYO Scholarship Fund		**10,000**		10,000
Lola Pick Fund		**10,000**		10,000
Barbara & Ivan Friedland Scholarship Fund		**9,796**		9,796
Total Net Assets with Donor Restrictions (in Perpetuity)		**1,044,492**		1,044,492
Total Net Assets with Donor Restrictions	**$**	**8,958,503**	$	11,339,938

Net assets released from donor-imposed restrictions by incurring expenses satisfying the purpose or time restrictions specified by donors were $7,955,308 and $26,032,706 for the years ended August 31, 2025 and 2024, respectively.

10. Net Assets Without Donor Restrictions

August 31,		2025		2024
Undesignated	**$**	**60,838,395**	$	58,969,623
Board-designated for:				
Operations		**8,542,144**		7,633,731
EZ Community Bridge Builders Award		**26,170**		22,907
S. Sacks		**24,521**		21,465
Benator ECE		**5,073**		5,073
Total	**$**	**69,436,303**	$	66,652,799

Board-designated net assets have been set aside for specific projects or purposes.